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Administrative and budgetary aspects of the financing of the United Nations peacekeeping operations

Performance report on the budget of the United Nations Logistics Base at Brindisi for the period from 1 July 2005 to 30 June 2006 and implementation of the strategic deployment stocks, including the award of contracts for procurement

Report of the Secretary-General

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Summary

The present report contains the performance report on the budget of the United Nations Logistics Base at Brindisi, Italy, for the period from 1 July 2005 to 30 June 2006.

The total expenditure for the Logistics Base for the period from 1 July 2005 to 30 June 2006 has been linked to the objective of the Base through a results-based framework under a support component.

Performance of the United Nations Logistics Base financial resources

(Thousands of United States dollars. Budget year is from 1 July 2005 to 30 June 2006.)

Category	*Apportionment*	*Expenditure*	*Variance*	
			Amount	*Percentage*
Civilian personnel	14 697.4	11 931.0	2 766.4	18.8
Operational costs	16 815.7	15 596.4	1 219.3	7.3
Gross requirements	**31 513.1**	**27 527.4**	**3 985.7**	**12.6**
Staff assessment income	2 233.1	1 849.1	384.0	17.2
Net requirements	**29 280.0**	**25 678.3**	**3 601.7**	**12.3**
Voluntary contributions in kind (budgeted)	—	—	—	—
Total requirements	**31 513.1**	**27 527.4**	**3 985.7**	**12.6**

Human resources incumbency performance

Category	*Approved*[a]	*Actual (average)*	*Vacancy rate (percentage)*
International staff	37	35	5.4
National staff	165	127	23.0

[a] Represents the highest level of authorized strength.

The present report also contains, as recommended by the Advisory Committee on Administrative and Budgetary Questions (A/58/759/Add.9, para. 26) and endorsed by the General Assembly in its resolution 58/297, a report on implementation of the strategic deployment stocks and a summary of the award of procurement contracts for strategic deployment stocks for the period from 1 July 2005 to 30 June 2006.

Performance of strategic deployment stocks

(Thousands of United States dollars)

Category	*Issued*	*Replenishment (Expenditure)*
Strategic deployment stocks	30 625.6	47 831.1

The actions to be taken by the General Assembly regarding the Logistics Base and strategic deployment stocks are set out in section VI of the present report.

I. Introduction

1. The budget for the maintenance of the United Nations Logistics Base at Brindisi, Italy, for the period from 1 July 2005 to 30 June 2006 was set out in the report of the Secretary-General of 3 February 2005 (A/59/691) and amounted to $37,691,900 gross ($35,338,200 net). It provided for 42 international staff and 167 national staff. The Advisory Committee on Administrative and Budgetary Questions recommended that the General Assembly appropriate $31,513,100 gross for the period (A/59/736/Add.2, para. 43).

2. The General Assembly, by its resolution 59/299, appropriated an amount of $31,513,100 gross ($29,280,000 net) for the maintenance of the Logistics Base for the period from 1 July 2005 to 30 June 2006. The approved budget provided for 37 international and 165 national staff. The total amount has been assessed on Member States.

3. The General Assembly, in its resolution 56/292, endorsed the concept and implementation of the strategic deployment stocks, set out in the report of the Secretary-General (A/56/870), for one complex mission and approved $141,546,000 for that purpose. In its resolution 57/315 the Assembly extended the validity of the approved resources to 30 June 2004. Furthermore, the Assembly, in its resolution 59/299, approved the use of savings derived from the liquidation of prior-period obligations and the unspent balance of the strategic deployment stocks to cover losses on currency exchange and the replenishment of stocks. In the same resolution, the Assembly also approved the inclusion of the strategic deployment stocks replenishment within the commitment authority described in section IV, paragraph 1, of its resolution 49/233 A. Outstanding contributions from Member States for strategic deployment stocks amounted to $13.6 million as at 30 November 2006. Of that amount, $13.5 million (99 per cent) is related to the special assessed contribution of one Member State.

II. Objective and results

4. The original storage facility for the Department of Peacekeeping Operations was the United Nations Supply Depot, first located in Naples, Italy, and later moved to Pisa. The supply depot was first established to receive assets available upon the closure of the United Nations Emergency Force (UNEF 1) in 1956. The United Nations Logistics Base at Brindisi has been in operation since late 1994 under a rent-free arrangement with the Government of Italy. The memorandum of understanding regarding the use of the facilities at Brindisi was signed by the Secretary-General and Italy on 23 November 1994 and amended on 7 December 2001.

5. The objective of the Logistics Base, as for the support account, is to ensure efficient and effective peacekeeping operations.

6. Within this overall objective, the Logistics Base has during the performance report period contributed to one expected accomplishment by delivering related key outputs. As shown in the framework below, these outputs have been grouped under four subheadings — strategic deployment stocks and United Nations reserve stocks management, communications hub and information technology network operations, training services and management and administration of the Logistics Base.

7. The present report assesses actual performance of the Logistics Base against the planned results-based framework set out in the 2005/06 budget. In particular, the performance report compares the actual indicators of achievement, that is, the extent to which actual progress has been made during the period against the expected accomplishment, with the planned indicators of achievement and compares the completed outputs with the planned outputs. This includes the actual performance of the Logistics Base in terms of its responsibilities for the implementation and management of the strategic deployment stocks, as defined in the report of the Secretary-General (A/56/870, para. 14).

Component: support

Expected accomplishment 1.1: Increased efficiency and effectiveness of peacekeeping operations

Planned indicators of achievement	*Actual indicators of achievement*
Deployment of equipment in the amount of $130 million from strategic deployment stocks for one complex new mission within 90 days from mandate	The Security Council did not mandate any new missions in 2005/06, hence, strategic deployment stock-related items were issued to existing missions and other United Nations agencies in the amount of $30.6 million
	Receipt and inspection time for strategic deployment stock items reduced from average of 34 days in 2004/05 to 26 days in 2005/06
	Shipment processing time from the receipt of a materiel release order to dispatch for strategic deployment stock items reduced from average of 37 days (excluding cargo consolidation delay) in 2004/05 to 28 days in 2005/06
Improved availability of worldwide communications and information technology networks for peacekeeping operations to 99.7 per cent from 99.6 per cent in 2004/05	Achieved and exceeded for 82 per cent of the links (69 out of 84); for the remaining 15 links, availability ranged from 93.33 to 99.99 per cent owing to technical factors such as heavy storms or power failures at the Logistics Base and remote stations

Planned outputs	*Completed (number or yes/no)*	*Remarks*
Strategic deployment stocks and United Nations reserve stocks management		
Receipt, inspection, issuance/rotation of strategic deployment stocks equipment valuing approximately $260 million equivalent to requirements for one complex mission	No	Strategic deployment stock items valued at $30.6 million issued, including rotation
		All incoming strategic deployment stock items managed through the Logistics Base (including vehicles, generators, prefabricated buildings and associated equipment, communications and information technology equipment, spare parts and expendables) received and inspected
		A total of $18.8 million in other stocks, comprising $4.2 million of United Nations reserve stocks and $14.6 million of Department of Peacekeeping Operations trans-shipments, received, inspected and issued

Storage and maintenance of strategic deployment stock equipment, including, on average (based on one third of stocks), 396 vehicles, 126 generators, 294 prefabricated buildings and associated equipment, spare parts and expandable stores to warranty standards	410	Vehicles on average stored and maintained
	478	Generators on average stored and maintained
	534	Prefabricated buildings on average stored
Refurbishment of 100 vehicles, 18 generators and 24 air-conditioning units for inclusion in the United Nations reserve stocks	63	Vehicles
	9	Generators
	8	Air-conditioning units
		Lower numbers reflect the number of vehicles and equipment received from the downsizing missions to be refurbished and included in United Nations reserve stocks
Implementation of system integration for 1 rapid-deployment telesystem (for a complex mission) and 9 mobile deployable telesystems	1	Rapid deployment telecommunications system integrated
	7	Mobile deployable communications systems integrated, 2 deployed to United Nations Assistance Mission for Iraq and 2 to United Nations Mission in the Sudan
		2 container broadcasting studios integrated and deployed to United Nations Mission in the Sudan
Conduct of one disposal sale in the year comprising mainly United Nations reserve stocks	No	The disposal sale was not carried out because the amount of authorized written-off property did not reach a purchase order value of $5.0 million, which is considered cost-efficient for organizing a sale
Provision of ground support to 84 aircraft movements through the Logistics Base	20	Comprises movements in support of the Department of Peacekeeping Operations, including strategic deployment stocks and United Nations reserve stock shipments (excluding 90 aircraft movements in support of the World Food Programme and 12 for Pakistan earthquake relief that had been included in the planned output)
Communications hub and information technology network operations		
Maintenance of worldwide communications and information technology networks for peacekeeping missions and Headquarters, including 90 satellite links for provision of worldwide voice, video and data network	Yes	Including maintenance of 145 (130 satellite and 15 leased lines) communications and information technology links
Handling of 22,000 mission communications and information technology help-desk calls	29 000	Comprising 23,000 mission support calls for application and network services and 6,000 local Logistics Base help desk support e-mails and calls

		Higher number owing to a short-term surge during implementation of new procurement system (Mercury) in the field
Weekly back-up of 100 per cent of United Nations Headquarters and peacekeeping mission critical databases	Yes	
Training services		
Administration of 100 training courses, seminars and pre-deployment briefings	158	Training courses, including 4 pre-deployment courses (72 participants) for a total of 1,554 participants
		Higher number due to Department of Peacekeeping Operations initiatives to organize training increasingly at the Logistics Base training centre
Development of training modules and delivery of eight specialized courses, consisting of four on core skills, two on team-building, one on peacekeeping planning and management and one on senior leadership induction for a total of 240 participants	No	The approved 2005/06 budget did not include provisions for the training delivery cell that was planned to carry out this output
Management and administration of the Logistics Base		
Administration of an average number of 42 international and 167 national staff	35	International staff
	127	National staff
		Lower numbers are due partly to the fact that the proposed posts for the training delivery cell were not included in the approved 2005/06 budget; the lower number for national staff is also due to delayed recruitment of the 64 national staff included into 2005/06 approved budget to replace individual contractors performing core functions at the Logistics Base
Maintenance and provision of building management services for 49 buildings (41,657 m^2), 25 soft-walled shelters (12,407 m^2) and 237,280 m^2 of open area, including 86,280 m^2 of storage areas and 91,100 m^2 of roads and parking areas	49	Buildings
	26	Soft-walled shelters
	86 280	Square metres, open storage areas
	91 100	Square metres, roads and parking areas
Maintenance and operation of Logistics Base vehicle fleet of 118, consisting of light, medium and heavy forklifts, trucks, trailers, sedans and delivery vans	118	Vehicles maintained, with a vehicle off-road rate of 0.9 per cent

San Vito refurbishment plan		
Completion of phase 1 (non-recurrent costs of $5,123,680) of the three-phase refurbishment plan (total non-recurrent costs of $8,854,680), including completion of 30,000 m^2 of hard-standing and associated infrastructure at San Vito to replace San Pancrazio strategic deployment stocks vehicle storage, completion of phase 1 refurbishment of three buildings for future communications and information technology services hub at San Vito and acquisition of information technology equipment	No	The approved 2005/06 budget did not include provisions for the San Vito project

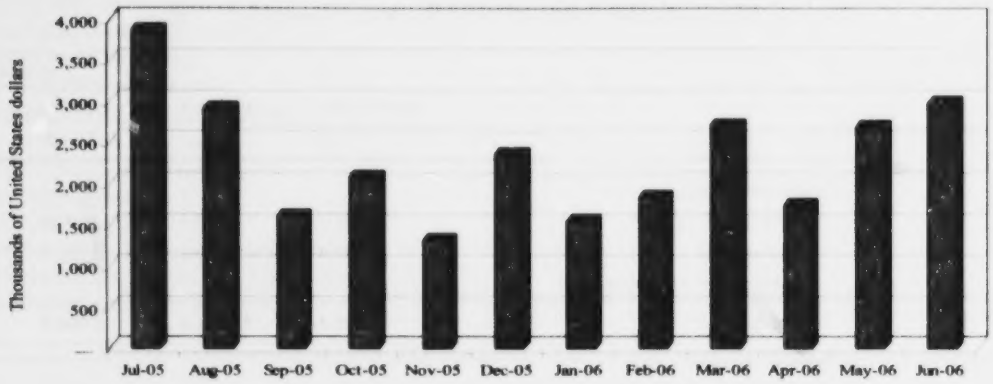
III. Resource performance: United Nations Logistics Base

A. Financial resources

(Thousands of United States dollars. Budget year is from 1 July 2005 to 30 June 2006.)

			Variance	
	Apportionment	*Expenditure*	*Amount*	*Percentage*
Category	*(1)*	*(2)*	*(3)=(1)-(2)*	*(4)=(3)÷(1)*
Civilian personnel				
International staff	4 705.0	4 800.9	(95.9)	(2.0)
National staff	9 992.4	7 130.1	2 862.3	28.6
United Nations Volunteers	—	—	—	—
Subtotal	**14 697.4**	**11 931.0**	**2 766.4**	**18.8**
Operational costs				
General temporary assistance	—	96.7	(96.7)	—
Government-provided personnel	—	—	—	—
Civilian electoral observers	—	—	—	—
Consultants	286.0	219.2	66.8	23.4
Official travel	220.0	228.4	(8.4)	(3.8)
Facilities and infrastructure	4 736.5	4 107.4	629.1	13.3
Ground transportation	1 482.1	1 522.0	(39.9)	(2.7)
Air transportation	—	—	—	—
Naval transportation	—	—	—	—
Communications	4 410.2	4 222.1	188.1	4.3
Information technology	3 856.7	3 636.3	220.4	5.7
Medical	280.0	255.2	24.8	8.9
Special equipment	—	—	—	—
Other supplies, services and equipment	1 544.2	1 309.1	235.1	15.2
Quick-impact projects	—	—	—	—
Subtotal	**16 815.7**	**15 596.4**	**1 219.3**	**7.3**
Gross requirements	**31 513.1**	**27 527.4**	**3 985.7**	**12.6**
Staff assessment income	2 233.1	1 849.1	384.0	17.2
Net requirements	**29 280.0**	**25 678.3**	**3 601.7**	**12.3**
Voluntary contributions in kind (budgeted)	—	—	—	—
Total requirements	**31 513.1**	**27 527.4**	**3 985.7**	**12.6**

B. Monthly expenditure patterns



8. Higher expenditures in July 2005 were attributable to the recording in the UNLB special account of obligations for maintenance and service contracts.

C. Other income and adjustments

(Thousands of United States dollars)

Category	*Amount*
Interest income	1 419.4
Other/miscellaneous income	216.0
Voluntary contributions in cash	—
Prior-period adjustments	—
Savings on or cancellation of prior-period obligations	744.7
Total	**2 380.1**

D. Value of non-budgeted contributions

(Thousands of United States dollars)

Category	*Actual value*
Memorandum of understanding[a]	2 031.7
Voluntary contributions in kind (non-budgeted)	—
Total	**2 031.7**

[a] Inclusive of office buildings and workshop structures from the Government of Italy.

IV. Analysis of variances[1]

	Variance	
National staff	$2 862.3	28.6%

9. The reduced requirements are due mainly to the delayed recruitment of the 64 national staff, included in the 2005/06 approved budget to convert individual contractors performing core functions at the Logistics Base. The delayed recruitment is reflected in a higher than expected average vacancy rate of 23.0 per cent, ranging from 42.4 per cent in July 2005 to 4.8 per cent in June 2006. The initial cost estimates for 2005/06 were inclusive of a 2.0 per cent vacancy rate.

	Variance	
General temporary assistance	($96.7)	—

10. The increased requirements are due to the fact that the approved 2005/06 budget inadvertently did not include any provisions for general temporary assistance to cover sick leave and maternity leave.

	Variance	
Consultants	$66.8	23.4%

11. The reduced requirements are due mainly to the cancellation of the second phase of a storm-water drainage project, which resulted in reduced requirements for engineering consultants, as a result of an alternative solution proposed by the City of Brindisi in 2004/05. The savings are also attributable to lower requirements for training consultants owing in particular to the cancellation of personnel-related training.

	Variance	
Facilities and infrastructure	$629.1	13.3%

12. The reduced requirements are attributable to the delayed installation of equipment and migration of data for the Logistics Base Disaster Recovery and Business Continuity Centre, resulting in lower requirements for utilities. The savings are also due to the fact that the San Pancrazio depot, a storage facility for strategic deployment stock vehicles, was not utilized during the financial period owing to the relatively low level of strategic deployment stocks. The provision made for security services for the depot ($299,700) were thus not needed.

	Variance	
Communications	$188.1	4.3%

13. The savings are due mainly to a more favourable communications support services contract as a result of rebidding.

[1] Resource variance amounts are expressed in thousands of United States dollars. Analysis is provided for variances of at least plus or minus 5 per cent and $100,000.

	Variance	
Information technology	$220.4	5.7%

14. The savings are due mainly to a more favourable information technology services contract as a result of rebidding.

	Variance	
Medical	$24.8	8.9%

15. The savings are attributable mainly to lower than anticipated storage costs for the influenza pandemic personal protection kit stockpile for the Logistics Base. These savings are partly offset by the purchase of medical consumables for the start-up of a medical clinic at the Base.

	Variance	
Other supplies, services and equipment	$235.1	15.2%

16. The savings are attributable mainly to a delay in the implementation of the logistics support services contract for the Logistics Base that was established to replace the use of individual contractors carrying out non-core functions at the Base. The lower requirements are also attributable to the delayed implementation of a new strategic deployment stocks insurance policy for more comprehensive insurance coverage that was pending assessment of the most suitable and cost-efficient way to insure the holdings. The savings were partly offset by unbudgeted requirements for loss on exchange ($319,000) due to the appreciation of the euro against the United States dollar.

V. Resource performance: strategic deployment stocks

A. Financial resources

17. The total value of strategic deployment stock activities, as per the financial statements for the period from 1 July 2005 to 30 June 2006, amounts to $70.0 million and includes $39.1 million rolled over from the prior-period fund balance, $30.6 million corresponding to strategic deployment stocks issued to missions (as shown in the table below) and $0.3 million for miscellaneous income.

Value of strategic deployment stocks issued to missions from 1 July 2005 to 30 June 2006

(Thousands of United States dollars)

Receiving operation	*Amount*
United Nations Mission in the Sudan	20 776.3
United Nations Stabilization Mission in Haiti	2 764.1
United Nations Assistance Mission for Iraq	2 714.1
United Nations Organization Mission in the Democratic Republic of the Congo	1 746.1
United Nations Mission in Liberia	1 385.9
6 other operations[a]	1 239.1
Total	**30 625.6**

[a] United Nations Operation in Côte d'Ivoire, Office of the Special Envoy of the Secretary-General for the future status process of Kosovo, Office of the Personal Representative of the Secretary-General for Lebanon, United Nations Interim Force in Lebanon, United Nations Office in Timor-Leste, and United Nations Operation in Burundi.

18. The strategic deployment stock replenishment expenditure, related to the total volume of $70.0 million referred to in paragraph 17 above, from 1 July 2005 to 30 June 2006 totalled $47.8 million, as shown in the table below.

Strategic deployment stock replenishment expenditure by category from 1 July 2005 to 30 June 2006

(Thousands of United States dollars)

Category	*Amount*
Facilities and infrastructure	8 667.6
Ground transportation	25 199.2
Communications	7 922.7
Information technology	3 019.4
Medical	47.0
Miscellaneous supplies and services	2 975.2
Total	**47 831.1**

19. As at 30 June 2006, savings and unspent balances from the amount of $141.5 million provided to establish the strategic deployment stocks amounted to $0.4 million. These savings will be used to cover losses in currency exchange and the replenishment of stocks, in accordance with General Assembly resolution 59/299.

B. Procurement summary

20. During the financial year 2005/06, purchase orders with a total value of $47.3 million were awarded for replenishment of the strategic deployment stocks (see annex I). The total value of $47.3 million recorded in the procurement system differs by 1.0 per cent from the replenishment expenditure of $47.8 million recorded in the financial system owing to exchange rate fluctuations that were not captured in the procurement system.

21. In addition, purchase orders were issued for freight forwarding and insurance services associated with the stock shipments for a total amount of $1.5 million (see annex II).

22. The total of $48.8 million for purchase orders awarded includes orders issued against systems contracts in place for telecommunications and information technology equipment, generators, prefabricated buildings and engineering and transportation equipment.

VI. Actions to be taken by the General Assembly

23. The actions to be taken by the General Assembly in connection with the financing of the Logistics Base are:

(a) To decide that Member States shall waive their respective shares in other income for the period ended 30 June 2006 amounting to $2,380,100 and their respective shares in the amount of $239,400 from the unencumbered balance of $3,985,700 for the period ended 30 June 2006, to be applied to meeting the current and future after-service health insurance liabilities of the United Nations;

(b) To decide on the treatment of the remaining unencumbered balance of $3,746,300 for the period ended 30 June 2006.

24. The action to be taken by the General Assembly in connection with the strategic deployment stocks is to take note of the present report.

Annex I

Strategic deployment stocks procurement summary

(Thousands of United States dollars)

Contract	*Amount*
Austria	1 876.6
Motor vehicles and parts and accessories therefor	
Belgium	176.3
Testing equipment	
Telecommunications equipment	
Canada	114.8
Prefabricated buildings	
China	37.7
Domestic appliances other than cooling and heating equipment	
Czech Republic	1 484.6
Motor vehicles and parts and accessories therefor	
Denmark	2 284.1
Aerials and antennae	
Air-conditioning, cold chain and refrigerating equipment	
Alternative energy systems; steam, hydraulic and gas turbines	
Angles, shapes and sections, of iron or non-alloy steel	
Electric motors, generators and transformers, parts therefor	
Electricity distribution or control apparatus, parts and accessories therefor	
Microcomputers	
Printing and plotting devices for electronic data-processing equipment	
Protection devices for electronic data-processing equipment	
Radio broadcast and television receivers	
Storage units and storage media for electronic data processing	
Telecommunications equipment	
Telephonic apparatus	
Finland	516.2
Equipment and accessories for connecting electronic data-processing equipment to networks	
Software, computers, including manuals	
France	5 069.4
Clothing, textile materials	
Motor vehicles and parts and accessories therefor	
Prefabricated buildings	
Germany	1 749.0
Articles for medical or surgical purposes	
Decanting, distilling, evaporating, extracting, filtering equipment, etc.	
Motor vehicles and parts and accessories therefor	

Contract	*Amount*
India	1 780.5
Electric motors, generators, etc.	
Optical input/output units, such as scanners, optical readers, etc.	
Stoppers, caps, lids and other metal packing accessories; wire and wire products	
Storage units and storage media for electronic data processing	
Telecommunications equipment	
Testing equipment	
Transmitting and communicating equipment for electronic data processing, e.g. modems, personal computer servers, etc.	
Ireland	21.3
Software, computers, including manuals	
Israel	751.2
Crowd-control equipment	
Decanting, distilling, evaporating, extracting, filtering equipment, etc.	
Motor vehicle parts and accessories	
Printing and plotting devices for electronic data-processing equipment	
Security and safety equipment	
Italy	7 119.0
Air-conditioning, cold chain and refrigerating equipment	
Calculating machines and similar calculating devices	
Furniture	
Hand tools	
Industrial catering equipment	
Lighting equipment	
Prefabricated buildings	
Primary cells and primary batteries	
Stationery articles	
Telecommunications equipment	
Telephonic apparatus	
Trailers and semi-trailers; containers	
Japan	8 916.4
Motor vehicles and parts and accessories therefor	
Monaco	229.6
Prefabricated buildings	
Netherlands	666.7
Camping equipment	
Furniture	
Input/output units for electronic data processing, accessories and parts therefor	
Microphones, loudspeakers, headphones, earphones, amplifiers	
Prefabricated buildings	
Satellite communication systems	

Contract	*Amount*
Telecommunications equipment	
Republic of Korea	1 098.2
Prefabricated buildings	
Singapore	42.3
Machinery, special-purpose equipment, other	
South Africa	59.0
Clothing, textile materials	
Sweden	476.8
Telecommunications equipment	
Switzerland	819.2
Motor vehicles and parts and accessories therefor	
Turkey	172.4
Prefabricated buildings	
United Arab Emirates	165.9
Domestic appliances other than cooling and heating equipment	
Domestic cooling and heating equipment	
Security and safety equipment	
Storage	
United Kingdom of Great Britain and Northern Ireland	2 828.6
Aerials and antennae	
Clothing, textile materials	
Crowd-control equipment	
Floor coverings, plastic	
Lighting equipment	
Microphones, loudspeakers, headphones, earphones, amplifiers	
Motor vehicles and parts and accessories therefor	
Optical instruments; other measuring equipment	
Plastic articles	
Primary cells and primary batteries	
Radio broadcast and television receivers	
Security and safety equipment	
Telecommunications equipment	
Testing equipment	
Training and demonstrational models, other articles	
Wood for joinery and carpentry, other	
United States of America	8 824.3
Aerials and antennae	
Articles for medical or surgical purposes	
Buildings prefabricated for office, school, home or warehouse	
Clocks	

Contract	*Amount*
Clothing, textile materials	
Containers for compressed or liquefied gas or atomic energy purposes	
Electronic data-processing equipment/machinery, other, and parts therefor	
Equipment and accessories for connecting electronic data-processing equipment to networks	
Furniture	
Hydrographic, hydrological, metrological or geophysical instruments	
Inter-office communication systems	
Lighting equipment	
Measuring, checking and testing appliances	
Microcomputers	
Minicomputers	
Mortuary supplies	
Motor vehicles and parts and accessories therefor	
Plastic articles	
Prefabricated buildings	
Printing and plotting devices for electronic data-processing equipment	
Protection devices for electronic data-processing equipment	
Radar apparatus, radio navigational aid apparatus, parts therefor	
Recording and reproducing apparatus for sound and video	
Satellite communication systems	
Security and safety equipment	
Telecommunications equipment	
Trailers and semi-trailers; containers	
Total	**47 280.1**

Annex II

Strategic deployment stocks freight forwarding and insurance costs

(Thousands of United States dollars)

Contract	*Amount*
Denmark	145.3
Freight forwarding	
France	188.0
Freight forwarding	
Italy	62.9
Freight forwarding	
Japan	669.2
Freight forwarding	
United States of America	
Freight forwarding	353.9
Insurance	53.2
Total	**1 472.5**